



# INVESTOR PRESENTATION

## ENEXIS HOLDING N.V.

ANNUAL RESULTS 2018

MAARTEN BLACQUIÈRE ■ 21 FEBRUARY 2019  
CHIEF FINANCIAL OFFICER



**ENEXIS**  
HOLDING N.V.



# KEY HIGHLIGHTS

## A leading DSO in the Netherlands

- Publicly owned company with core regulated business
- Focus on excellent distribution grid management
- Committed to the energy transition

## Stable and transparent regulatory framework

- Current regulatory period 2017 - 2021
- Gradual decreasing WACC due to low interest rates
- Participant in discussions regarding Dutch Climate Agreement

## Strong financial performance

- Net profit of EUR 319 mln including exceptional items
- Normalized profit of EUR 243 mln (2017: EUR 222 mln)
- Increasing grid investments due to the energy transition

## Prudent financial policy

- Conservative target financial ratios comfortably met
- Strong credit ratings: S&P A+/A-1 (stable) and Moody's Aa3/P-1 (stable)
- Balanced debt maturity profile and adequate liquidity back-up assured with renewed RCF







# CORPORATE PROFILE

Corporate profile

Update on regulatory environment  
and climate agreement

2018 Financials

Financing and policy



# ENEXIS GROEP

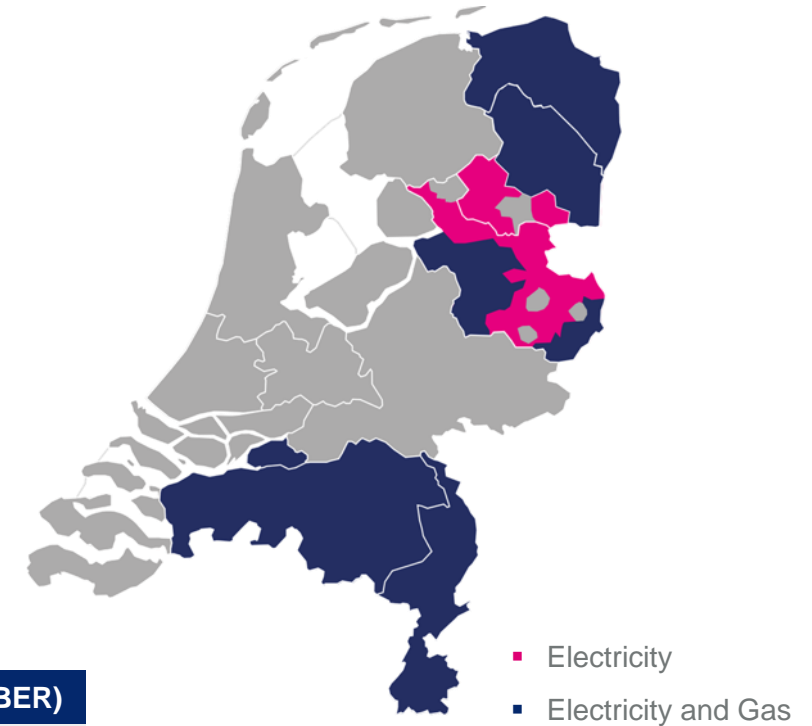
- A leading Dutch Distribution System Operator (DSO)
- Legal monopoly position on electricity and gas grids
- Multi-year E grid outage time among the lowest in Europe (2018: 16.0 minutes)
- Rating: S&P A+/A-1 stable, Moody's Aa3/P-1 stable (similar to 2017)
- Publicly owned company
- Approx. 92% of total revenues out of regulated core business

## STRATEGY

- Strategic focus on the Netherlands with a limited M&A agenda
- Two pillar strategy: operational excellence and acceleration of the energy transition
- Investigate potential of investing in heating infrastructure

COMPANY (YEAR)	REVENUES (EUR)	EBIT (EUR)	CONNECTIONS (E + G)	EMPLOYEES (NUMBER)
Alliander ( 2017)	1,697 mln	305 mln	5.7 mln	5,755
Enexis Groep (2018)	1,445 mln	404 mln	5.1 mln	4,324
Stedin Group (2017)	1,154 mln	198 mln	4.4 mln	4,488

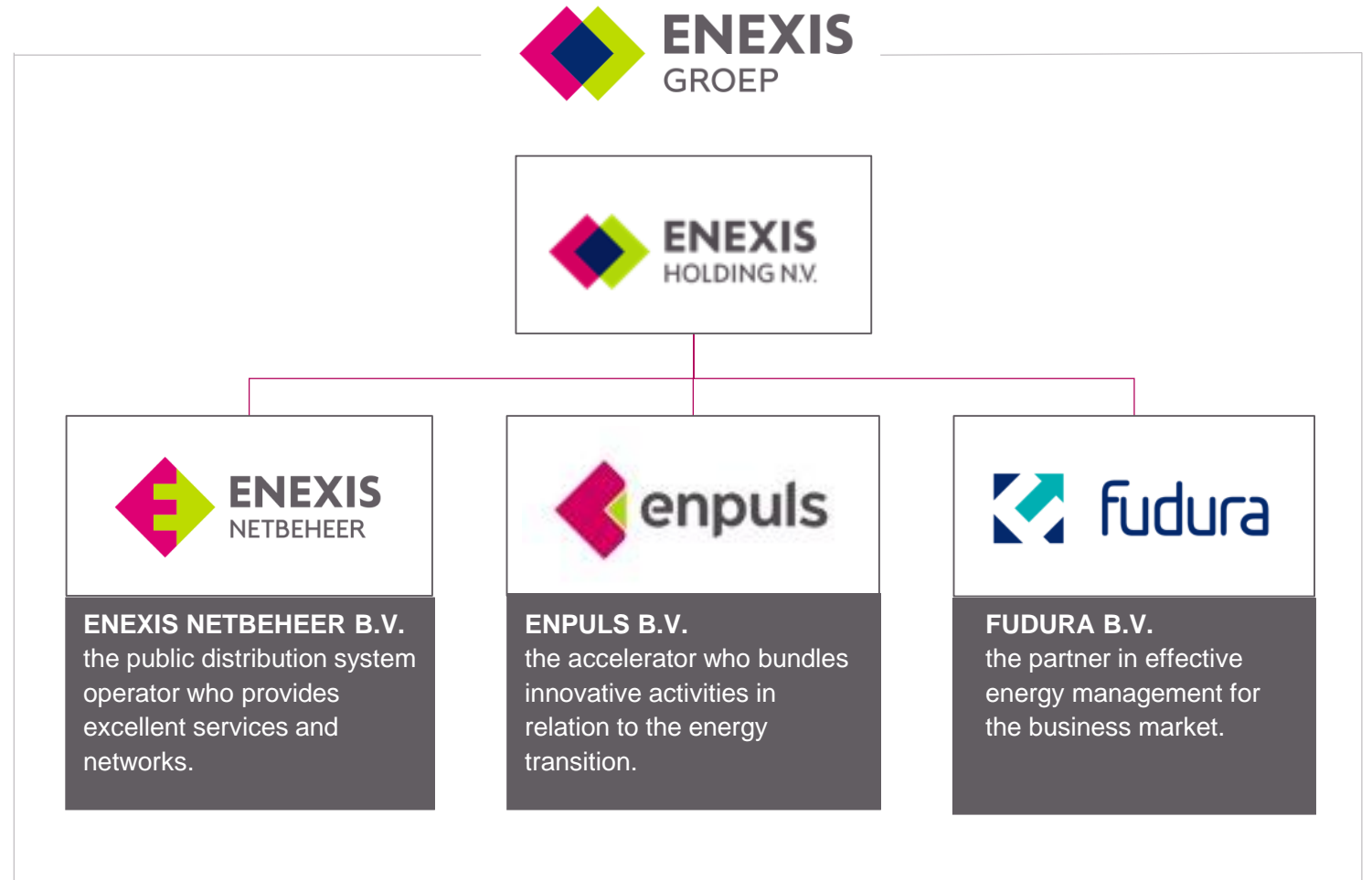
## SERVICE AREA PER 1/1/2019



# CORPORATE STRUCTURE

Enexis Groep: brand name of the whole of activities of the Holding company and its group companies

- Enexis Holding: Top holding and all group financing activities
- Enexis Netbeheer: DSO, all regulated grid activities
- Enpuls: non-regulated energy transition activities
- Fudura: non-regulated energy grid related activities like 3rd party metering and maintenance services
- Our shareholders are the provinces of Noord-Brabant, Overijssel, Limburg, Groningen and Drenthe (75.6%) as well as 97 municipalities (24.4%)



# CORPORATE STRATEGY

## MISSION

We achieve sustainable energy supply through state-of-the-art services and networks and by being in the driving seat of innovative solutions

## STRATEGIC GOALS

- Our grids and services are ready in time for the changes in the energy world.
- Our energy supply is reliable.
- Our services are excellent, resulting in high levels of customer satisfaction and a reduction in costs.
- Together with local partners, we attain the Dutch targets regarding sustainable generation and energy saving.
- We deliver innovative and scalable solutions that accelerate the transition to a sustainable energy supply.

**EXCELLENT DISTRIBUTION  
SYSTEM MANAGEMENT**

**ACCELERATING ENERGY  
TRANSITION**







# UPDATE ON REGULATORY ENVIRONMENT AND CLIMATE AGREEMENT

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# ENERGY TRANSITION IS GAINING SPEED

- Dutch Climate Law for a carbon low society in 2050 is underway
- Operationalized by a Dutch climate agreement for 2030
- We anticipate on:
  - Electricity – Strong growth in distributed energy resources, electric vehicles, leading to more electricity grid connections and grid expansions
  - Gas – Policy is to move away from natural gas usage, leading to the re-use of gas infrastructure for sustainable gas and possibly hydrogen gas
  - Heat – Ambition to scale up district heating areas, leading to a possible role for Dutch DSOs in heat infrastructure





# OUR COMMITMENT TO A SUSTAINABLE ENERGY ENVIRONMENT

- Enexis' corporate strategy is aligned with the energy transition in the Netherlands
- Enexis contributes to 5 of the Sustainable Development Goals (SDG) of the United Nations
- Our sustainability reporting is drafted in accordance with the GRI Sustainability Reporting Standard



- In 2018 Enexis received an overall ESG score of 65 with a relative position of 66 (out of 194) and no controversy level (level of 0)
- Enexis' overall ESG-related disclosure follows best practice, signaling strong accountability to investors and the public.

Source: Sustainalytics ESG report 9th of August 2018





# STABLE AND TRANSPARENT REGULATORY FRAMEWORK

- Stable and transparent regulatory method
- Length of regulatory period 5 years (2017 – 2021)
- Gradual declining WACC and cost of debt compensation:

	2016	2017	2018	2019	2020	2021
Regulatory WACC (real; pre-tax)	3.6%	4.0%	3.8%	3.5%	3.3%	3.0%
Regulatory WACC (nominal; pre-tax)	5.6%	5.0%	4.9%	4.7%	4.6%	4.5%
Cost of debt compensation (nominal)	3.9%	3.3%	3.1%	2.8%	2.5%	2.3%

## REVISED LEGISLATION FOR TRANSPORT AND DISTRIBUTION SYSTEM OPERATORS

- New Energy legislation as of July 1<sup>st</sup> 2018, impact assessed as neutral
- For new residential areas, if feasible, municipalities have obligation to integrate renewable energy solutions instead of natural gas

## PREPARATIONS FOR THE NEW REGULATORY PERIOD (2022 – 2026)

- Investigations have started, formal process of consultation will start in 2020







# 2018 FINANCIALS

Corporate profile

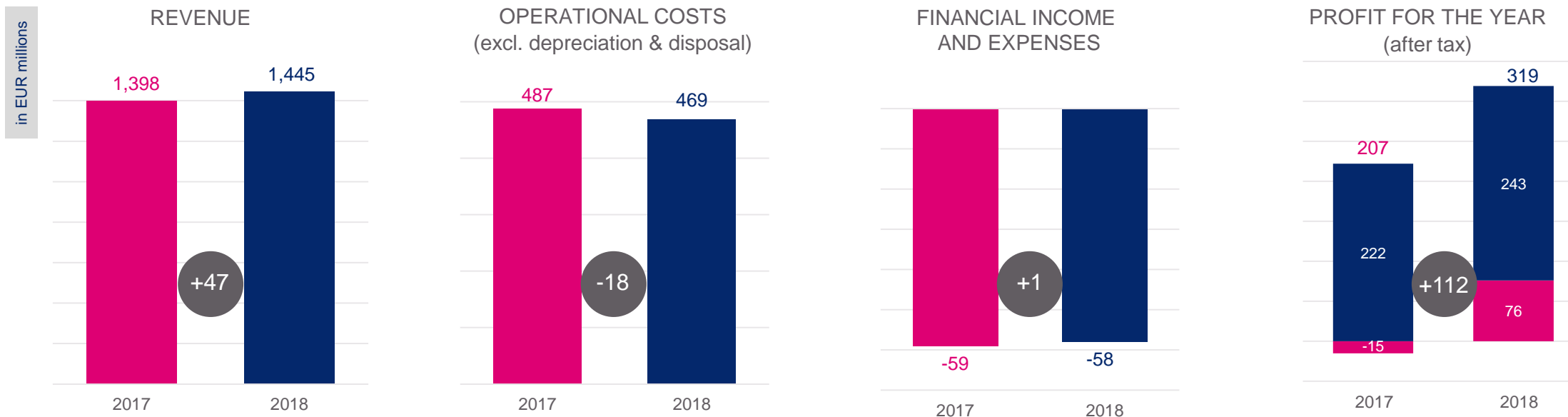
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**2018 Financials**

Financing and policy



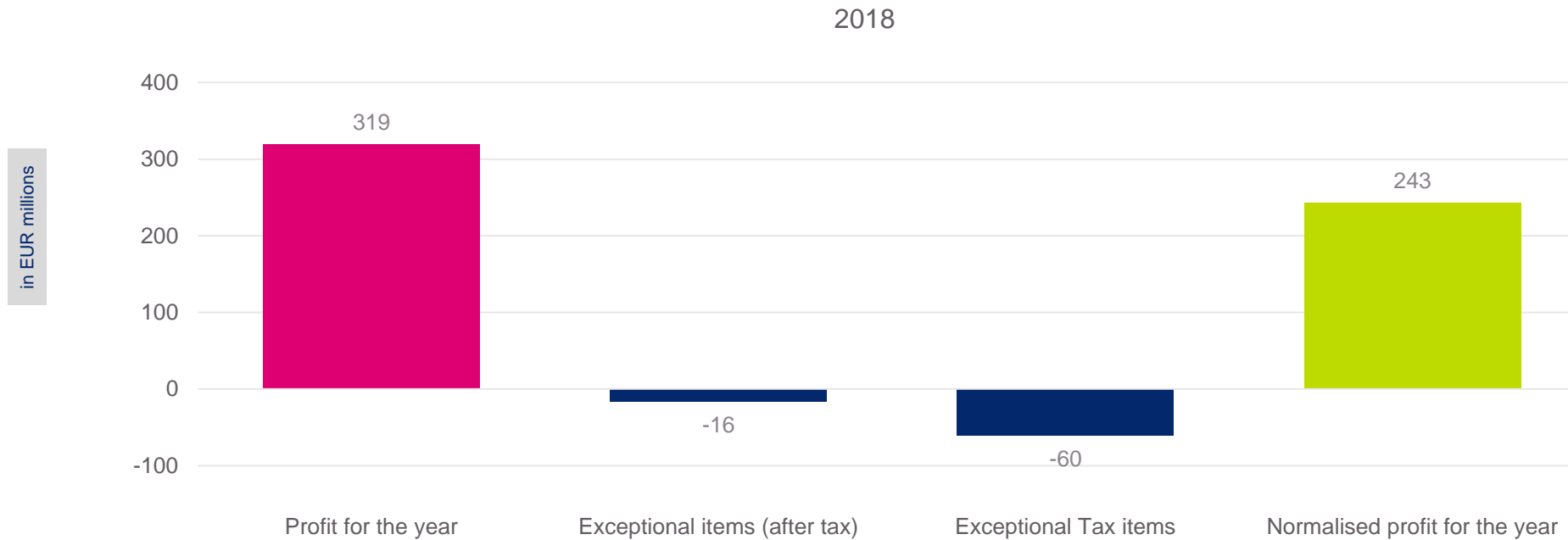
# STRONG FINANCIAL PERFORMANCE



- Revenue increased mainly due to higher customer tariffs (+ EUR 27 million), more connections in our service area (+ EUR 10 million) and higher tariffs for metering services (+ EUR 5 million)
- Operational costs decreased due to a release of employee related provisions (- EUR 40 million) and higher other expenses (+ EUR 24 million)
- Financial income and expenses were stable
- Profit for the year increased with EUR 112 million. Normalized profit for the year is EUR 21 million higher than in 2017



# NORMALIZED PROFIT AND EXCEPTIONAL ITEMS



- The impact of exceptional items after tax is + EUR 16 million
- Adjusted Dutch tax legislation leads to partial release of deferred tax provisions (+ EUR 60 million)
- Normalized profit for the year is EUR 243 million, an increase of + EUR 21 million (2017: EUR 222 million)





# HIGHER ELECTRICITY GRID INVESTMENTS DUE TO SUSTAINABILITY PROJECTS

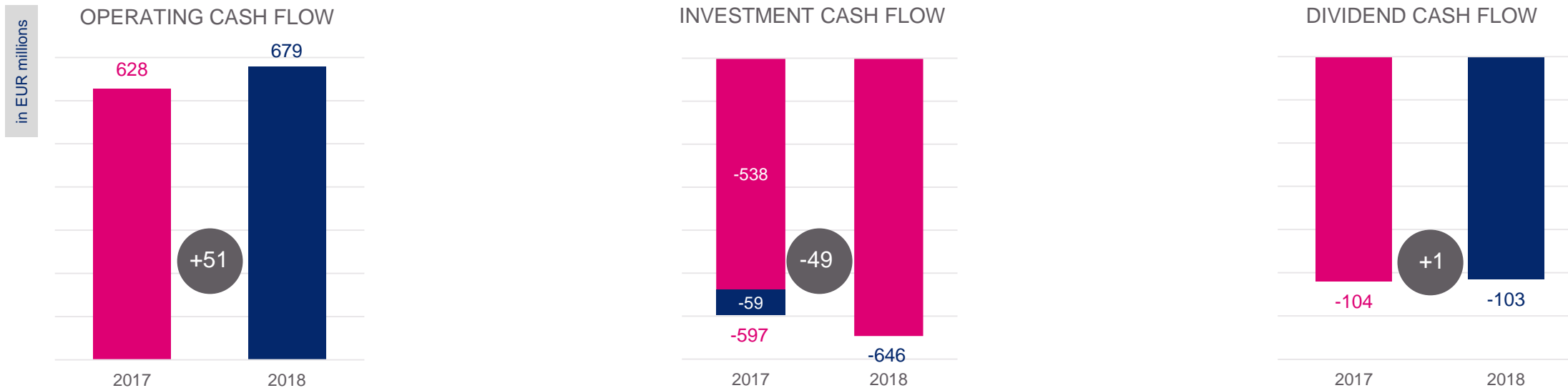


- The energy transition and economic growth lead to increasing gross investments for electricity grid expansion (+ EUR 45 million)
- Other investments increased with EUR 16 million mainly due to energy transition projects and efficiency improvements

\* Gross investments +/- Advance customer contributions = Net investments



# OPERATIONAL FUNDING REQUIREMENTS 2018

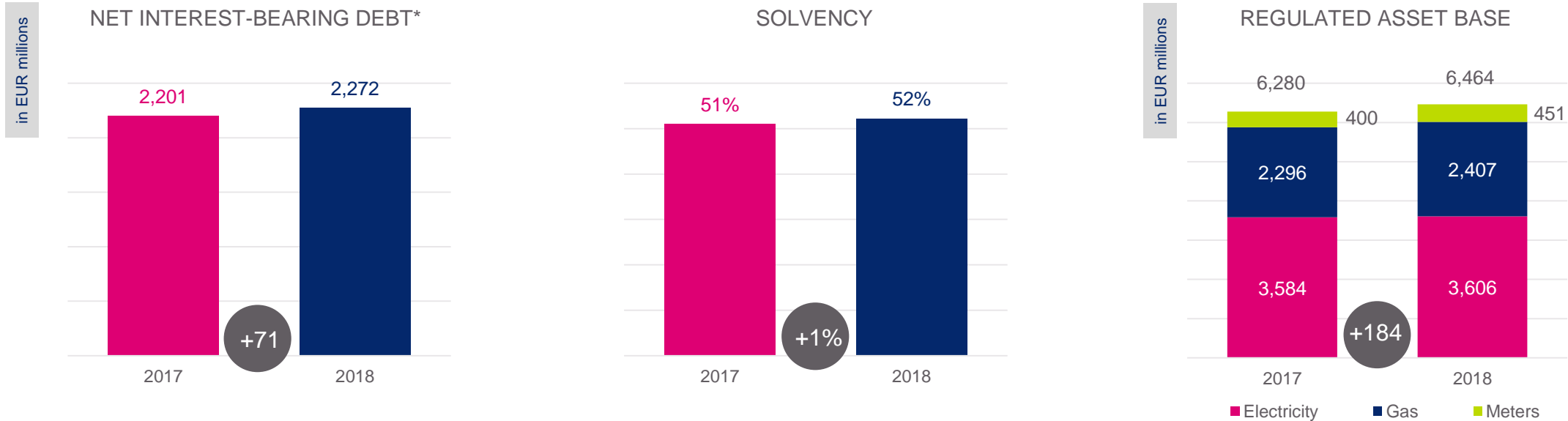


- Improved operating cash flow in 2018, mainly due to increased operating working capital (+ EUR 26 million) and higher normalized profit (+ EUR 21 million)
- Investment cash flow follows the higher investments in 2018
- Dividend payout 50% of profit for the year (after tax) and in line with 2017
- Due to the net cash flow effect our funding needs added up to a total of EUR 70 million in 2018, which were fully covered by drawings under the ECP program





# SOLVENCY POSITION REMAINS STRONG



- Net Debt increased due to the net cash flow effect of - EUR 70 million
- Solvency remains strong and in line with 2017
- Estimated Regulated Asset Base for 2018 increased due to investments for electricity grid expansions, replacement of brittle gas pipes and further roll-out of the smart meters

\* Net interest-bearing debt: interest-bearing liabilities (current plus non-current) minus short term deposits minus cash and cash equivalents



# OUTLOOK 2019

## REGULATION

- Customer tariff increase of 2.7% on Electricity
- Customer tariff increase of 1.2% on Gas

## CAPEX

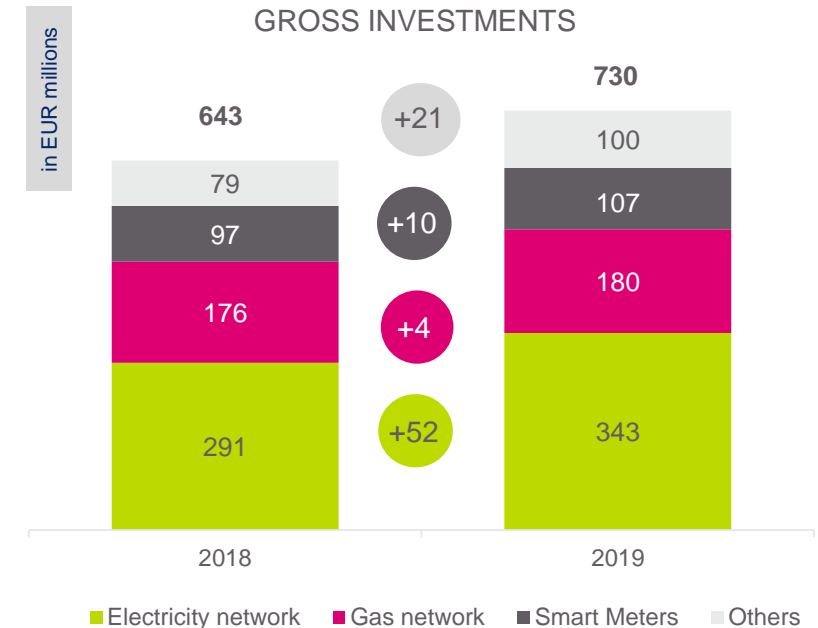
- Smart meters roll out to 459,000 addresses (2018: 445,000 addresses)
- Increase of gross capex level to approx. EUR 730 million mainly because of grid investments related to wind and solar projects on land

## FINANCING

- New financing for increasing investments, the redemption of a shareholder loan and outstanding ECP
- Financial ratios expected to be well above minimum requirements and current rating thresholds
- Flexibility available in the funding sources with our established EMTN and ECP programs

## PROFIT

- Decreasing regulated return on invested capital due to gradual declining WACC







# FINANCING AND POLICY

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# FINANCIAL POLICY AND TARGET RATIOS

## The pillars of Enexis' financial policy

### Dividend policy

- Maximum 50% pay-out of net profit
- Ambition of minimum EUR 100 million dividend, provided A rating is secured

### Regulation

- Effective cost reduction programs to manage x-factor
- Financing costs in line with regulatory compensation for Cost of Debt

### Credit rating

- Minimum A rating profile
- Avoid structural subordination

### Financial ratios

- Balanced maturity profile and adequate liquidity
- Conservative target ratios Enexis

## TARGET RATIOS ENEXIS

## HURDLES

FFO interest coverage

≥ 3.5x

FFO / net interest bearing debt

≥ 16%

Net interest bearing debt / (equity + net interest bearing debt)

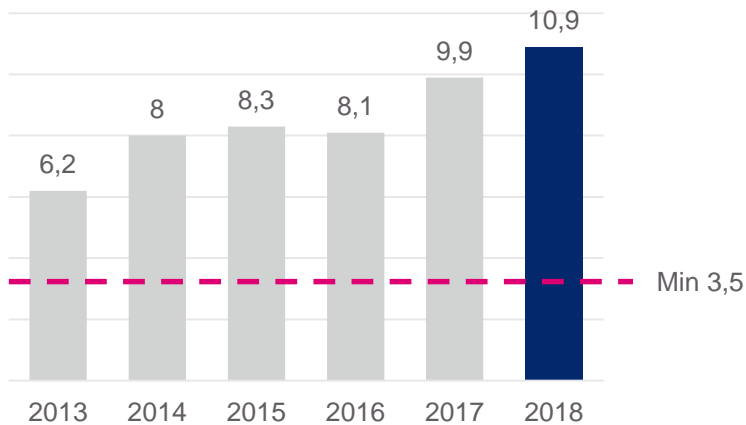
≤ 60%



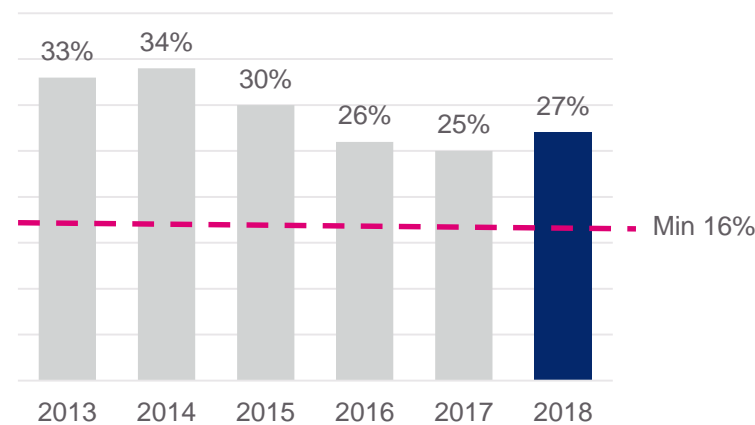


# FINANCIAL RATIOS COMFORTABLY MEET REQUIRED HURDLES

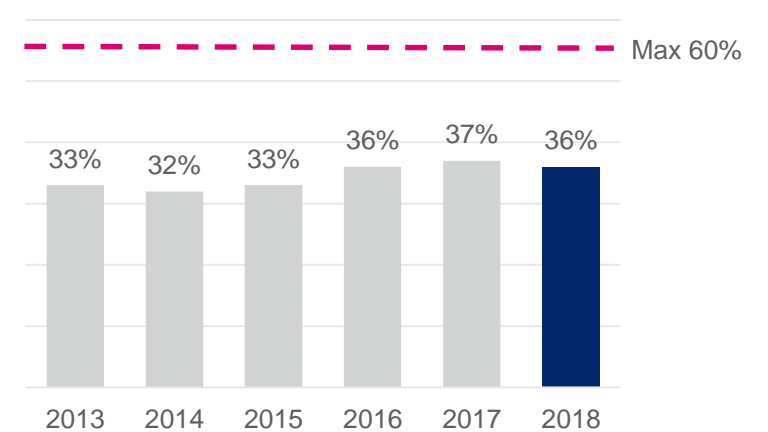
FFO INTEREST COVERAGE



FFO/ NET INTEREST-BEARING DEBT



NET INTEREST-BEARING DEBT / (equity + net interest-bearing debt)



- All ratios well above hurdle rates
- FFO interest coverage improved mainly due to an increased operating cash flow under stable financial expenses
- FFO improved to EUR 609 million (2017: EUR 548 million) and net interest bearing debt increased to EUR 2,272 million (2017: EUR 2,201 million)

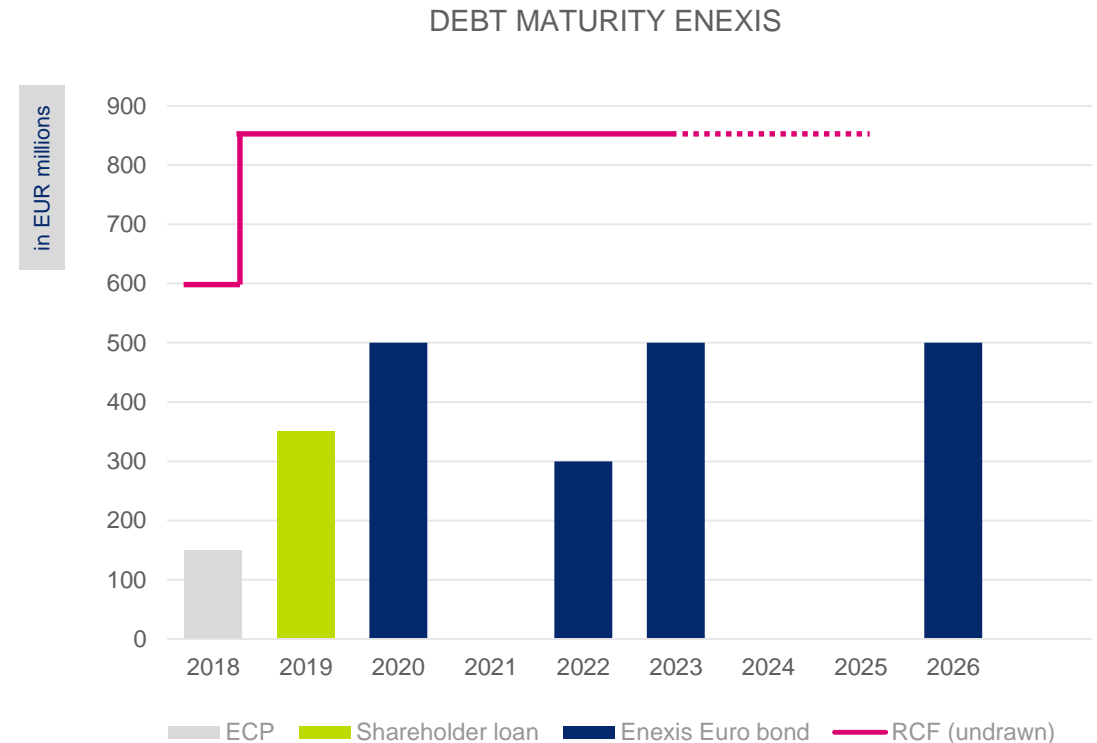


# BALANCED DEBT MATURITY PROFILE AND ADEQUATE LIQUIDITY BACK-UP

- ECP financing in 2018 with a year-end position of EUR 150 million
- Realized average cost of debt in 2018 again below compensation embedded in regulatory WACC
- Balanced debt maturity profile consisting of outstanding ECP, 1 remaining shareholder loan and 4 listed EUR bond loans

## NEW COMMITTED REVOLVING CREDIT FACILITY (RCF):

- New 5 year facility of EUR 850 million (currently undrawn)
- Maturity end of 2023 with 2 extension options
- Including swingline of EUR 100 million for same day borrowing
- Optional accordion increase of EUR 150 million.
- No financial covenants





# STRONG CREDIT RATINGS WITH STABLE OUTLOOK



Outlook : Stable  
LT issuer rating : Aa3  
ST issuer rating : P-1

- Low business risk profile, with more than 90% regulated business
- Stable and transparent regulatory regime
- Balanced financial profile and solid liquidity position
- Potential support from local government shareholders
- Falling regulatory returns due to low interest rate environment

Source: Moody's Investor service 20th of April 2018

**S&P Global**  
Ratings

Outlook : Stable  
LT issuer rating : A+  
ST issuer rating : A-1

- Low-risk regulated operating environment
- Expanding regulatory asset base
- Stable and predictable earnings supported by transparent regulatory frame work
- FFO to debt - ratio decreasing, but with 21% - 23% over the next years well above S&P threshold of 18% for current rating
- Decreasing regulatory WACC and returns.

Source: S&P rating direct 15th of November 2018



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BETROUWBARE EN DUURZAME  
ENERGIEVOORZIENING VOOR  
VANDAAG ÉN VOOR DE TOEKOMST.



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